



Pima County Fire Chief's Association



Meeting Date/ Location: March 29, 2016 – 1330 hours

TFD Fire Central, Room 266

300 S. Fire Central Place, Tucson, AZ

Call to Order / Establishment of Quorum - Chief Brandt

Approval of Minutes (January, 2016) - Chief Wunder

Treasurer's Report- Chief Kahle

Presentations

Standing Committee Reports

1. Training (Chris Ader)
2. Southern Arizona Safety Officers (Captain Gulotta)

Other Reports- As needed (includes but not limited to)

- EMS (Chief Crouse)
- Fire Marshals (Marshal Loesche)
- Legislative / AFDA
- Office of Emergency Management (J. Guthrie)
- Arizona Fire Chiefs (Chief Abel)
- Wildland Response Zones (Chief Karrer)
- Statewide Mutual Aid (Chiefs Lane/Crouse)
- Greater Tucson Fire Foundation (M. McKendrick)

Old Business

New Business

- Discussion on Rescue Task Force SOP- Chief Kahle

Chief Reports

Adjournment

Next Scheduled Meeting: Tuesday, May 31, 2016 at 1330 hours

TFD Fire Central, 300 S. Fire Central Place



Pima County Fire Chief's Association



Meeting Notes

January 26, 2016

Tucson Fire Department - Fire Central,
300 S. Fire Central Place, Tucson, AZ

Call to Order

Chief Karrer called the meeting to order at 1332 hours.

Active Members

Arivaca Volunteer Fire Department	Not Present
Avra Valley Fire District	B. Delfs
Corona De Tucson Fire District	Not Present
Davis Monthan Air Force Fire Department	T. Canale
Drexel Heights Fire District	D. Chappell, D. Crouse
Golder Ranch Fire District	R. Karrer, T. Brandhuber
Green Valley Fire District	C. Wunder, J. Kosiorowski
Helmet Peak Volunteer Fire Department	Not Present
Mt. Lemmon Fire District	R. Ogden, J. Gunia
Mountain Vista Fire District	C. Horvath
Northwest Fire District	B. Bradley
Pascua Pueblo Fire Department	A. Matus
Picture Rocks Fire District	Not Present
Raytheon Fire Department	Not Present
Rincon Valley Fire District	J. Kahle
South Tucson Fire Department	Not Present
Sonoita – Elgin Fire District	Not Present
Three Points Fire District	J. Williams
Tohono O'odham Fire Department	C. Encinas
Tucson Fire Department	M. Garcia

Associate Members

Arizona ANG Fire Department	Not Present
Rural Metro Fire Department	J. McMahan, G. Roberts
US Forest Service - Coronado	Not Present
Pima County – OEM & HS	J. Guthrie, C. Bear

Guests

Greater Tucson Fire Foundation	M. McKendrick
National Weather Service	C. Cerniglia
Arizona State Forestry	J. Etshokin
Rio Rico Fire District	L. Caid
Pima Community College	J. Daglio
American Red Cross	C. Bender
University of Arizona	S. Staack, V. Lee
Cenpatico Integrated Care	D. Landers

Approval of Minutes

Motion to approve the minutes of November 24, 2015 made by D. Chappell, Drexel Heights. Second by J. Kahle, Rincon Valley. Motion approved.

Treasurer's Report

Chief Kahle submitted a written report, which was distributed to the membership. Chief Kahle also provided a year-end report for review. Chief Kahle provided brief remarks. There were no questions or comments.

Presentations:

See New Business

Standing Committee Reports

1. Training

G. Roberts (Rural/Metro) representing C. Ader reported that the Leadership Symposium, which had been scheduled for January, was rescheduled to March 24th and 25th (shift friendly). One of the topics will be focused on mental health, with the second topic still to be determined.

2. Southern Arizona Safety Officers

Chief Kahle presented info. on behalf of Capt. Gulotta. He reported that the group is working on Mission and Vision Statements. Advised that they are working to create a safety website with the hope of standardizing Southern AZ Near Miss Program and hosting on this website. Also advised of the importance of routine attendance at Safety Officer Meetings. Chief Canale provided an update on ISO class before Safety Conference. Chief Canale advised that class was longer (20 hours) than initially thought. He asked if the group would still like to see this class before the conference. The group expressed that they would.

Other Reports

- EMS
Chief Crouse provided a written report. No questions.
- Fire Marshals
No report.

- **Legislative Update**
 No formal report. Chief Caid provided an update on several bills being discussed at State Legislature and encouraged everyone to keep up-to-date on respective legislative issues. Chief Caid highlighted two bills in particular, HB 2531 and HB 2108, asking for continued support. Chief Horvath provided an update on a meeting she attended today regarding HB2108 and its status. In addition, Chief Horvath provided an update on the proposed PSPRS bill and its current status.
- **Office of Emergency Management Update-** J. Guthrie thanked everyone for their support of the recent tabletop exercise. He also stated that OEM is working on an emergency alert website that they hope will go live soon. This website will provide a location where the public can gather information on various alerts occurring in the community at a given time. In addition, OEM is also working in support of a mass notification system for the county. They hope to have something in place before June 30th.
- **Arizona Fire Chiefs Update**
 Report filed by Chief Abel. Chief Karrer highlighted two parts of the report. This included the combination of the AFDA/AFCA summer conference and the placement of the State Fire Marshal's Office within the State Forester Office. Chief Karrer expressed his thoughts of this being a positive move.
- **Wildland Response Zones -** J. Etshokin advised District splits have taken place. Pima County is part of SE District. The New SE District will get a new manager in July. An update on recent fire activity was provided. He reminded everyone that the SE office has moved and is now located at 3740 E. 43rd Place. Last, Mr. Etshokin advised that the proposed frequency changes for the Coronado Forest have been delayed because of repeater issues.
- **Statewide Mutual Aid**
 D. Crouse provided an update on State Mutual Aid Committee and its current priorities. Top priority is to identify resource list from each agency for mutual aid response. February 17th is the next meeting of this group. Discussion on best system for tracking resources across the state occurred.
- **Greater Tucson Fire Foundation**
 Report filed.
 Chief McKendrick provided an update on a variety of projects in which the GTFF was currently participating. These included:

Peer Fitness Training through TFD, April 6th Mental Health Day, Pilot Cancer Study with Dr. Peate, and possible support of Diesel Particulate Study. Chief McKendrick reminded everyone that May 14th is the annual poker run, and many of these types of events are supported through funds from this ride.

Old Business

None

New Business

Diesel Particulate Study- Chief Bradley/Shawn Staack- Chief Bradley advised that he had asked Shawn Staack and the University of Arizona to update Pima Chiefs on the Diesel Particulate Study that was completed with NWFD. Mr. Staack provided a written report on this study and presented some options for additional research and the costs associated with these research options. Discussion occurred on what level of participation Pima Chiefs would have with supporting this research. No decisions were made. Chief Bradley advised that he would take this item back to his organization for further discussion and return to Pima Chiefs with a specific request.

Chief Reports

Carl (NWS): Update on weather systems affecting Pima County. Discussed El Nino weather patterns. Above average participation is anticipated through April. After this, normal patterns anticipated.

D. Crouse: Drexel hosting five-person transition academy to address attrition.

J. Daglio: Enrollment in fire science classes is down at PCC. To address this, more online courses are being offered. PCC has hired Mike Schwartz in support of its Fire Science programs, and he will be asking to visit various fire departments to gather information on how to best serve the region.

G. Roberts: Rural Metro has a fire academy scheduled for April. Rural is happy to support or participate in any training other agencies are offering.

J. Guthrie: OEM is updating door hangers for evacuation and will have these available soon.

C. Bender: Red Cross helped support a smoke-alarm blitz with Drexel Heights Fire District recently.

T. Canale: Advised that Davis Monthan has two air-shows scheduled for the Spring. They are March 4-6th and March 11th-13th.

S. Staack: University of Arizona College of Public Health is currently involved in a CBRN study with NWFD.

R. Ogden: Chief Ogden introduced Joe Gunia has the new Deputy Chief at Mt. Lemmon.

J. Williams: Three Points Fire District recently opened a new station. In addition, they will be taking delivery of a 4,000 gallon pumper/tender in early June.

M. Garcia: TFD graduating another class next Friday. TFD sponsoring a regional hazmat class that starts on Feb. 8th. This will be a five-week class. TFD will also have an internal TRT class that follows this hazmat class. Applications just closed for their next academy class that they hope to start in June.

C. Horvath: Mtn. Vista Fire District just approved a Meet and Confer agreement and will now start working on a MOU. In addition, the actuaries from PSPRS look pretty good for MVFD, and they are considering a move into PSPRS.

J. Kahle- RVFD has taken over payroll for Corona De Tucson. RVFD and CFD continue to look at shared services opportunities. RVFD is adding one person per shift for staffing.

R. Karrer: GRFD is looking at putting another ambulance in service to address demand.

Adjournment

Chief Karrer adjourned the meeting at 1502 hours.

Next Scheduled Meeting: Tuesday, March 29, 2016 at 1330 hours
TFD Fire Central, 300 S. Fire Central Place

Submitted by: *Chief Chuck Wunder*, Green Valley, Secretary

**Pima County Fire Chief's Association
Balance Sheet**

Feb 29, 16

ASSETS

Current Assets

Checking/Savings

Wells Fargo - Savings 23,928.85

Wells Fargo Checking 18,897.30

Total Checking/Savings 42,826.15

Total Current Assets 42,826.15

TOTAL ASSETS 42,826.15

LIABILITIES & EQUITY

Equity

Opening Balance Equity 7,666.17

Unrestricted Net Assets 16,258.45

Net Income 18,901.53

Total Equity 42,826.15

TOTAL LIABILITIES & EQUITY 42,826.15

Pima County Fire Chiefs Association Profit and Loss

	<u>NFFF</u>	<u>PCFCA</u>	<u>PITC</u>	<u>TOTAL</u>
Ordinary Income/Expense				
Income				
Beginning Balance	2,032.23	4,470.87	9,747.57	16,250.67
Investments				
Interest-Savings	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Total Investments	0.00	0.00	0.00	0.00
Program Income				
Membership Dues	<u>0.00</u>	<u>3,700.00</u>	<u>0.00</u>	<u>3,700.00</u>
Total Program Income	0.00	3,700.00	0.00	3,700.00
Special Events Income	<u>10,054.21</u>	<u>0.00</u>	<u>8,362.86</u>	<u>18,417.07</u>
Total Income	<u>12,086.44</u>	<u>8,170.87</u>	<u>18,110.43</u>	<u>38,367.74</u>
Gross Profit	12,086.44	8,170.87	18,110.43	38,367.74
Expense				
Awards and Grants	9,500.00	750.00	0.00	10,250.00
Travel and Meetings				
Conference, Convention, Meeting	<u>0.00</u>	<u>1,220.44</u>	<u>8,000.00</u>	<u>9,220.44</u>
Total Travel and Meetings	<u>0.00</u>	<u>1,220.44</u>	<u>8,000.00</u>	<u>9,220.44</u>
Total Expense	<u>9,500.00</u>	<u>1,970.44</u>	<u>8,000.00</u>	<u>19,470.44</u>
Net Ordinary Income	<u>2,586.44</u>	<u>6,200.43</u>	<u>10,110.43</u>	<u>18,897.30</u>
Net Income	<u><u>2,586.44</u></u>	<u><u>6,200.43</u></u>	<u><u>10,110.43</u></u>	<u><u>18,897.30</u></u>

Pima County Fire Chief's Association Expense Detail

<u>Type</u>	<u>Num</u>	<u>Class</u>	<u>Date</u>	<u>Name</u>	<u>Memo</u>	<u>Paid Amount</u>
Bill Pmt - Check	No Activity					0.00
						<u>0.00</u>
						0.00
Total Expenses						\$0.00

Pima County Fire Chiefs Association Deposit Detail

Type	Num	Class	Date	Name	Memo	Amount
Deposit			02/12/2016		Deposit	2,800.00
Payment	0623099		02/09/2016	Walmart Community Grants Team	NFFF receipt of Walmart Community Grant - Foundation	-2,500.00
Payment	724138		02/09/2016	Tucson Fire Department	PCFCA membership dues FY 15/16	-300.00
TOTAL CHECKING						-2,800.00
Deposit			02/29/2016		Interest	0.57
				Wells Fargo	Savings Interests Earned February 2016	-0.57
TOTAL SAVINGS						-0.57

**Pima County Fire Chiefs Association
Open Invoices**

<u>Type</u>	<u>Date</u>	<u>Num</u>	<u>Name</u>	<u>Memo</u>	<u>Class</u>	<u>Aging</u>	<u>Open Balance</u>
Sonoita Elgin Fire District							
Invoice	08/21/2015	15-012	Sonoita Elgin Fire District	PCFCA Annual Membership	PCFCA	203	<u>100.00</u>
Total Sonoita Elgin Fire District							<u>100.00</u>
South Tucson Fire Department							
Invoice	08/21/2015	15-018	South Tucson Fire Department	PCFCA Annual Membership	PCFCA	203	<u>100.00</u>
Total South Tucson Fire Department							<u>100.00</u>
TOTAL							<u><u>200.00</u></u>



www.tucsonfirefoundation.org

The Fire Foundation needs your assistance in promoting and supporting the next two events which have direct impact on our/your firefighters: The April 6 Trauma & Resilience Conference and May 14, 5th Annual Poker Run for Firefighter Health & Wellness. Although each agency participating in Pima Chiefs has a plate full of issues, challenges and competing priorities, support of Fire Foundation via finding time, effort and resources within your respective agencies and networks to support Fire Foundation events can be beneficial to you and your firefighters. There is a very high probability that each fire service agency within Pima Chiefs has been impacted in some way via a Fire Foundation program or initiative.

Stronger Responders – Stronger Communities, Recognizing Trauma and Building

Resilience for First Responders, Community Professionals and Providers is at the JCC on April 6th 0800 hours to 1500 hours. No cost and food will be provided. The cost of the conference is being underwritten by a very generous donor who believes in the cause and believes in the work of the Fire Foundation. RSVP in advance to tucsonfirefoundation@gmail.com.

5th Annual Motorcycle Poker Run for Firefighter Health and Wellness, May 14, 2016. Proceeds from the event help fund the Foundation's Firefighter Health and Wellness initiatives. ***Current Fire Foundation Health and Wellness initiatives include: Mental Health; Cardiac Disease; Fitness; Cancer; Injury Prevention.*** The current PFT Training program sponsored by the Foundation received 60 applications for what ultimately ended up being 28 slots available is funded by the Poker Run. Over 10 fire agencies are represented in the program. The University of Arizona has conducted at least two studies relative to the PFT concept and the related efficacy of the injury reduction, reduction in lost time from work and the positive financial impact to departments and municipalities achieved through the PFT concepts.

Reminder: Firefighters in need of behavioral health assistance can receive counseling copay assistance for all copays through JFCS as well as other providers vetted through the Fire Foundation.

Upcoming Events:

- April 6** **Stronger Responders – Stronger Communities**
- May 14** **5th Annual Poker Run for Firefighter Health & Wellness**
- June 4** **NFFF Safety Seminar**
- June** **Situation Awareness**
- October 8,** **4th Annual Casino Night and Charity Auction**

Submitted March 21, 2016, Mike McKendrick, Chairman Greater Tucson Fire Foundation

Stronger Responders – Stronger Communities

Recognizing Trauma and Building Resilience

First Responders - Community Professionals - Providers

Wednesday, April 6 8:00AM-3:00PM

Tucson JCC, 3800 E River Road

There is NO CHARGE for this event. Advance registration required: tucsonfirefoundation@gmail.com

Firefighters Beyond Borders invites Police, Fire, EMS, Medical & Legal Personnel, Dispatch, Clergy, Emergency Management, Educators, Mental & Behavioral Health Providers to attend this upcoming conference with Israeli professional counterparts.

Light Breakfast, Lunch and Refreshments provided at no charge to all participants. No outside food or drinks please.

TOPICS AND SPEAKERS

Why trauma matters to a community, and why it needs to matter more.

Shoshana Elkins, LCSW, Executive Director, Sequoia Springs Trauma Healing Center

Military Model – Trauma & Recovery

Sarah Warner, Director of Psychological Services, 162nd Wing, Arizona Air National Guard

Role of the Media, Fear and Facts, Report and Reassure

Craig Thomas, Anchor, Tucson News Now, KOLD News 13 and KMSB Fox 11

Risk Assessment and First Responders - Critical Opportunities for Intervention

Anna Harper-Guerrero, VP Organizational Development, Emerge! Center Against Domestic Abuse

First Responders and Mental Health and Wellness - Are you at risk?

Wayne Peate, MD, MPH, WellAmerica: Working together for a well America

Trauma: The Treatment, Techniques, and Personal Change

Barbra Quade
I'm ready, now what? Choosing the therapist and the approach that's right for you. Julie Miller, MC, LPC, LISAC, EMDR, Co-Coordinator, So. Arizona Trauma Recovery Network

Victims, Violence and Trauma

Barbara LaWall, Pima County Attorney

Incarceration and rehabilitation - court ordered assessments and treatments.

Kate K. V. Lawson, MPA, DTAP Program Director, Pima County Attorney's Office

Care for the First Responder: Being your best self so you can be the most effective for others.

Holly Joubert, Psy.D., Sunlight Center For Change

KEYNOTE SPEAKER – Yotam Dagan, NATAL's Innovative Model of Trauma Treatment and Resiliency Building

Yotam Dagan, Director of NATAL's Community Programming, heads a team of therapists, consultants, local government and security establishments on resilience-building and trauma-focused interventions. As a former Navy Seal commander in the Israeli Defense Forces, a clinical psychologist and a hostage negotiator, Yotam has been leading soldiers, building mental & professional capacity, developing skills and caring for their well-being. Yotam holds a B.A. in Psychology, and M.A. in Clinical Psychology from the University of Haifa, and an M.A. in Public Administration from the JFK School of Government at Harvard University. He is on the Board of Directors of POPPA (Police Officers Providing Peer Assistance), a NYC-based non-profit.

NATAL: Israel Trauma Center for Victims of Terror and War opened its doors in 1998 to address an unmet need - providing trauma treatment to all Israelis, civilian and veteran populations - Jewish, Muslim, Christians, Druze, and Baha'i and others - alike.

NATAL is seen as the "go to" trauma organization in Israel for treatment and prevention of post-traumatic stress and has helped hundreds of thousands of people. In recent years, NATAL has partnered with organizations overseas to successfully adapt and deliver this model to victims of trauma resulting from terror, war, community violence or natural causes.

To learn more about NATAL visit www.afnatal.org.



Community Resource Tables

Jewish Family and Children's Services, AzTRN: Trauma Response Network, Cenpatco Integrated Care, EMERGE! Center Against Domestic Abuse, Medical Reserve Corps, Pima County Attorney, Bella Dog Psychology, Tucson Old Pueblo Credit Union, Sunlight Center for Change, Evolve Physical Therapy and Tactical Fitness



Firefighters Beyond Borders is a program of the Greater Tucson Fire Foundation in partnership with the Weintraub Israel Center and the Tucson Jewish Community Center.

CEUs are not provided; these conferences are informational in nature and not intended to meet licensing requirements - it is an opportunity to meet, learn and network - and engage with others in your community around a topic of interest.

There is NO CHARGE for this event. Advance registration required: tucsonfirefoundation@gmail.com

MAY 14th

Greater
Tucson
Fire Foundation
presents

Title Sponsor



\$99 Hotel Deal
Register by May 8
at Casino Del Sol
<http://www.casinodelsol.com>



INDIAN MOTORCYCLE
Tucson

**Ride
Thru Fire
Stations**

2016 Greater Tucson Fire Foundation Poker Run

**First
Bikes Out
9:00am**

This Year's Ride Is Gonna Be

Awesome!!!

**\$10 Casino
Free Play**

**Live Music
by Cooper**

We will have **2 Starting Points**

Old Pueblo H.D.
& RideNow
22nd/Prudence

← **Eastside & Northwest** →

Northwest Fire
Training Center
Behind Tucson H.D.

Benefit for Firefighters Health and Wellness

Food

More info: <http://www.tucsonfirefoundation.org>

Prizes

Southern AZ Fire Marshals

The Southern AZ Fire Marshals met on March 16, 2016 at GRFD. Discussions were held concerning: changes to the AZ fireworks laws; legislative issues facing fire districts; presentation of the F1210 Wildfire Origin and Cause Determination course at the annual Wildfire Academy in Prescott – this was a pilot course (Taught by FM Loesche) that was well received and will now become part of the academy offerings; and starting a review process for amendments concerning the 2018 IFC verses adopting the 2015 IFC. It is anticipated that there will be significant changes to the 2018 edition.

Let me know if you have any questions.

Thanks!

William R. Loesche, Battalion Chief
Fire Marshal - Fire & Life Safety Division

Golder Ranch Fire District
3885 E. Golder Ranch Dr.
Tucson, AZ 85739
(520) 818-1017 x 7011 Office
(520) 954-9649 Cell

www.golderranchfire.org

Pima Fire Chiefs Association Regional Standard Operating Procedures, Volume II	General Section	6000 Emergency Operations		
	<i>Section</i>	<i>6200 EMS Operations</i>		
	<i>Procedure</i>	6201 Rescue Task Force		
Pima Fire Chief Association Chair Signature	Original Date	Last Review	Review Month	Page(s)
				1 of 3

Purpose: To create and establish a Rescue Task Force (RTF), that will work under the protection of law enforcement for the expedient rescue and transport of those injured in a high threat pre-hospital environment.

To provide guidelines for safety for our members.

Scope: Southern Arizona Fire Departments represented by Pima Fire Chiefs Association, Pima County Sheriff's Department.

Definitions:

- Rescue Task Force (RTF) – A team with a minimum of two firefighters and law enforcement officers deployed to provide point of wound care to victims where there is an ongoing ballistic or explosive threat. These teams treat, stabilize, and remove the injured from the Warm Zone to an area where they can receive definitive care and/or transport.

Procedure/Information:

- The RTF is utilized on an incident where there is an active killer or active threat; a person who has intent to harm or is causing great bodily harm to the public and continues to do so while having unrestricted access to additional victims.
- This type of incident is a Law Enforcement (LE) jurisdiction. The Hot Zone is where the shooter or threat is still active, and where LE is working to find and stop the threat.
- Consider your safety and the public's a priority. Use Hot, Warm and Cold Zones. **Do not operate within the Hot Zone.** Considerations for an expanded Hot Zone to include areas, several blocks away, within range from where the shooter is located.
- We will operate in the warm and cold zones. The RTF will only enter the warm zone, once requested by LE and escorted by LE security force.
- It may be necessary to have additional resources available for a large incident, to include fire suppression, HazMat, etc., additionally our ambulances may already be committed on transports.
- All other fire apparatus and personnel not part of the RTF will stage in the cold zone. This will include all resources committed to active fire suppression.

Pima Fire Chiefs Association Regional Standard Operating Procedures, Volume II	General Section	6000 Emergency Operations		
	<i>Section</i>	<i>6200 EMS Operations</i>		
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Pima Fire Chief Association Chair Signature	Original Date	Last Review	Review Month	Page(s)
				2 of 3

- If our units arrive before Law Enforcement, they shall stage in a safe area, in the Cold Zone, out of line of sight. They will notify Fire Alarm.
- Once LE has enough officers those officers will make up the security force. Once the engine companies have teamed up with the security force, those engine companies become the RTF. The RTF needs to verify correct radio channels.
- The RTF is made up from an Engine Company(s), Firefighters, EMT's CEP's.
- The Medical Group(s) will be made up from ambulance crews, Firefighters, EMT's and CEP's.
- Ambulances from outside the fire district will be called to transport patients to definitive care.
- In addition to standard EMS PPE, the RTF should wear a second layer of protection, such as TecGen protective utility garment for added barrier protection.
- The RTF follows TECC guidelines- Tactical Emergency Casualty Care, models the military TCCC Tactical Combat Casualty Care but adapted for EMS.
- The RTF will carry smaller aid bags, specific for the RTF. Each Engine Company will carry two aid bags. These will only hold equipment necessary to treat at the point of wounding; TQ's, occlusive dressings, pressure bandages, NPA / OPA's, additional gloves, sharpie pens, chem lights, flagging tape, and other various necessary equipment, to manage preventable death at point of wounding.
- No large jump bags, monitors, B/P cuffs, I.V's, c-collars etc. Other EMS equipment to move a patient can be staged nearby. An active threat, may still exist so our actions in the warm zone will need to be rapid and efficient.
- RTF goal on a scene:
 - Obtain information brief from LE security force
 - Enter with security force
 - Find and Treat all immediates
 - Find and Treat all non immediates
 - Move all patients to Casualty Collection Point(s) (CCP's)
 - Consider proximity of CCP for transporting ambulance access

Pima Fire Chiefs Association Regional Standard Operating Procedures, Volume II	General Section	6000 Emergency Operations		
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				3 of 3

- The Medical Group will gather up patients from the RTF at CCP and perform a rapid trauma assessment for further critical injury and a fast triage. Avoid any unnecessary delays in transferring care to ambulance crews for transport. Consider that patients may be spread out over a large area and be prepared to utilize more than one Medical Group.

Safety:

No fire member shall operate outside of the Cold Zone without a force protection officer. Likewise, the force protection officer must remain with the rescue personnel.

References:

Committee for Tactical Emergency Casualty Care Guidelines, TECC
Fire/Emergency Medical Services Department Operational Considerations and Guide for Active Shooter and Mass Casualty Incidents, FEMA